

Table 1: Staffing Levels by Quarter

	Total Physician FTE	Total Staff FTE*	Average Number of Staff per Physician	Total Staff* per \$1M Revenue	Total MD FTE per 1K Patient Visits	Total Staff per 1K Patient Visits	MAs per 1K Patient Visits	X-Ray Staff per 1K Films Billed	Front Office Staff per 1K Billable Visits	Bus. Staff per 1K Billable Visits	Total Staff per Admin FTE
2004 Avg	11.47	60.50	5.28	26.77	1.38	7.30	1.03	1.00	3.11	1.64	15.37
2005 Avg	10.37	58.87	5.70	25.41	1.26	7.16	1.08	0.99	2.98	1.52	18.21
1st Qtr 2006	11.30	65.71	5.82	25.45	1.29	7.51	1.10	1.07	3.29	1.47	21.27
2nd Qtr 2006	11.30	63.61	5.63	22.77	1.35	7.60	1.12	1.08	3.20	1.52	20.59
3rd Qtr 2006	10.40	61.18	5.88	22.25	1.17	6.89	1.04	0.96	2.94	1.45	19.67
4th Qtr 2006	11.06	64.39	5.82	23.32	1.40	8.17	1.19	1.11	3.32	1.87	20.57
2006 Avg	11.02	63.72	5.79	23.45	1.30	7.54	1.11	1.05	3.19	1.58	20.52
1st Qtr 2007	11.40	62.41	5.47	23.32	1.33	7.31	1.06	1.09	2.96	1.63	20.40
2nd Qtr 2007	11.40	66.07	5.80	20.42	1.23	7.13	1.12	1.02	3.00	1.39	18.51
3rd Qtr 2007	12.72	67.47	5.30	23.50	1.63	8.64	1.37	1.02	3.88	1.41	16.26
4th Qtr 2007	13.75	71.72	5.22	21.61	1.32	6.89	1.16	0.75	2.96	1.33	17.08
2007 Avg	12.32	66.92	5.45	22.21	1.38	7.49	1.18	0.97	3.20	1.44	18.06
1st Qtr 2008	13.60	72.77	5.35	20.21	1.32	7.08	1.30	0.80	2.94	1.32	17.66
2nd Qtr 2008	13.60	73.09	5.37	19.73	1.21	6.53	1.17	0.80	2.71	1.20	17.96
3rd Qtr 2008	13.60	77.31	5.68	21.33	1.20	6.85	1.24	0.88	2.88	1.20	16.63
4th Qtr 2008	13.60	78.48	5.77	20.20	1.31	7.57	1.43	1.01	3.08	1.21	15.24
2008 Avg	13.60	75.41	5.55	20.37	1.26	7.01	1.29	0.87	2.90	1.23	16.87

* PAs included as Support Staff