



AAOS Orthopaedic PAC

2019 Annual Report

Chairman: John T. Gill, MD

A 3D anatomical illustration of a human knee joint, showing the femur, tibia, and patella in a realistic, glowing yellow and orange color. The joint is set against a blue background with geometric shapes.

ACCESS. INFLUENCE. VICTORIES.



“Advocacy is vitally important to our profession as orthopaedic surgeons. Although we practice in different states and in different practice settings, every aspect of our day-to-day is affected by the many decisions being made in Washington, DC, on both legislative and regulatory fronts. Our voice is as powerful as it is unified. Regardless of personal political preferences or party labels, our Orthopaedic PAC works hard to ensure that we have a seat at the table to help fight the health care battles that we face.”

Kristy Weber, MD, FAAOS, AAOS President

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Letter from your Orthopaedic PAC Chair

Dear Colleague,

I am proud to announce that Orthopaedic PAC has reached its best off-election fundraising year in our history, raising a whopping **\$1.9 million**. When compared to our last off-election year, we saw not only increased receipts, but also increased engagement and increased access. Through the power of our PAC, we attended **550 events** in DC, saw a **40% increase** in events we attended in the Congressional District, and a **51% increase** in events we hosted. Because of your support, we remain the largest health care disburser and have the best participation rate in the physician PAC community.

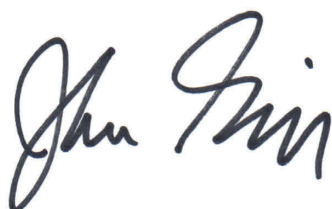
Whether you're a solo practitioner, part of a group practice, or a clinician in academics, you know well the enormous power legislators can have on physicians and how we practice. The Orthopaedic PAC's sole priority is to allow us a seat at the table for the many conversations that affect our day-to-day. Your support has allowed us to receive \$30 million annually in funding for our Peer Reviewed Orthopaedic Research Program (PRORP), which goes to orthopaedic research for extremity war injuries, as well as to build critical support for an independent dispute resolution (IDR) process for the ongoing issue of surprise billing. As we enter an important election year, we will need your support to build on these successes. Critical issues will be coming up in 2020, on both the legislative and regulatory fronts, such as enacting medical liability and anti-trust reforms, repealing the ban on physician-owned hospitals, protecting in-office ancillary services, and defending physician reimbursement. As we enter 2020, you can trust us to continue to fight for these issues, and more, in the new Congress.

I would like to give thanks to the hardworking members of the Orthopaedic PAC Executive Committee, named in this report. This committee is made up of a special and diverse group that works tirelessly to ensure that your dollars are spent wisely to advocate effectively for the house of orthopaedics. Thank you for your dedication to our specialty.

A special thank you to every one of you who have supported the Orthopaedic PAC in 2019, as every AAOS member, as well as our patients, benefits from your support. As you may know, 2019 was the first year of a two-year election cycle. Because of our unprecedented success in 2019, the Orthopaedic PAC is well on its way to reaching our best election cycle yet in 2020. However, we cannot get there without your continued support. To those who contributed in 2019, I thank you and ask that you renew your support in 2020, and to those who have never contributed, I hope that you will consider becoming part of the team.

In 2019, we celebrated Orthopaedic PAC's 20th birthday by launching our "Twenty for Twenty" program, asking for \$20 to celebrate 20 years of OrthoPAC. As we enter the year 2020, watch out for the second iteration of this program: \$20 for 2020. Join team OrthoPAC and help us reach a **perfect vision for 2020**. Let's continue to make our voice heard on Capitol Hill together.

Sincerely,



John T. Gill, MD

Chairman, Orthopaedic PAC

Capitol Club Member



Orthopaedic PAC Executive Committee 2019

The Orthopaedic PAC is fortunate to have dedicated leaders throughout the AAOS who govern the direction of the PAC. We thank them for their ongoing support and leadership.

The PAC Executive Committee meets one to two times face-to-face annually and meets many times by conference call throughout the year. The PAC Executive Committee sets our giving strategy and political priorities. Priorities for the 2019-2020 cycle include increasing our soft/corporate dollars, increasing resident participation in the PAC, and increasing specialty participation, as well as further development of a peer-to-peer solicitation program.



John T. Gill, MD

Chairman
Dallas, TX



Douglas Lundy, MD

Treasurer
Atlanta, GA



Frederic Liss, MD

Secretary
Limerick, PA



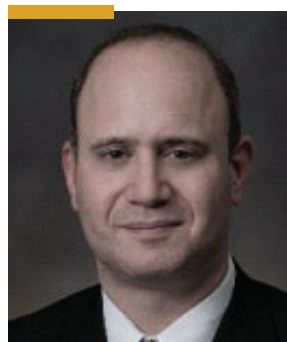
Dirk Alander, MD

Chair, Board of Specialties
Danville, PA



Wilford Gibson, MD

*Chair, Council
on Advocacy*
Norfolk, VA



Robert Orfaly, MD

Chair, Board of Councilors
Portland, OR



**Thomas
Muzzonigro, MD**

*Chair-Elect,
Board of Councilors*
Gibsonia, PA



Daniel Guy, MD

Second Vice President
Lagrange, GA



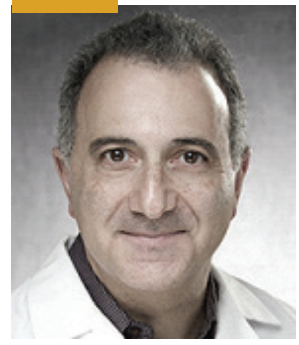
Craig Satterlee, MD
Chair-Elect,
Board of Specialties
 North Kansas City, MO



**Adolph
 (Chick) Yates, MD**
At-Large Member
 Pittsburgh, PA



Claudette Lajam, MD
Chair, Advocacy
Resource Committee
 New York, NY



Cassim Igram, MD
Legislative & Regulatory
Issues Committee
 Iowa City, IA



**Charles
 Hummer, MD**
At-Large Member
 Media, PA



**Brett
 Freedman, MD**
LFP Rep
 Rochester, MN



Kevin Cronin, MD
PAC Resident Fellow
 Lexington, KY



Tom Arend
Ex-Officio Member
 Rosemont, IL



Stacie Monroe
Staff Liaison
 Washington, DC

Financial Highlights

While receipts are annual, elections are reported on a two-year cycle. It is critical that our members support on an annual basis.

THE ORTHOPAEDIC PAC CLOSED 2019, THE FIRST YEAR IN THE 2019-2020 ELECTION CYCLE, WITH OVER \$1.9M, A \$45,000 GROWTH FROM THE PREVIOUS OFF-YEAR. IN COMPARISON, WE SAW RECEIPTS AT \$1.8M IN 2017, \$2M IN 2018, AND \$3.5M FOR THE 2015-2016 CYCLE.

ORTHOPAEDIC PAC TOTAL RECEIPTS

Election Cycle	05-06	07-08	09-10	11-12	13-14	15-16	17-18	19-20
Hard Receipts	\$1,915,700	\$2,277,000	\$2,951,100	\$2,738,200	\$2,508,800	\$2,565,600	\$2,532,100	1,200,000
Soft Receipts	\$759,357	\$1,016,087	\$880,473	\$951,049	\$1,018,804	\$895,000	\$1,462,500	\$742,000
TOTAL	\$2,675,087	\$3,293,138	\$3,831,578	\$3,689,289	\$3,527,668	\$3,533,100	\$3,993,600	\$1,942,000

RECEIPTS & PARTICIPATION ANNUALIZED

Hard	Dollars In	Participation	Soft	Dollars In	Participation
2019	\$1.2M	2,725	2019	\$742,000	430
2018	\$1.26M	2,768	2018	\$825,000	726
2017	\$1.26M	2,808	2017	\$637,000	806
2016	\$1.26M	2,842	2016	\$506,000	1,166
2015	\$1.34M	2,782	2015	\$391,000	788
2014	\$1.29M	2,860	2014	\$475,000	983
2013	\$1.21M	2,787	2013	\$543,000	1,103
2012	\$1.45M	2,830	2012	\$483,000	1,031

The AAOS has an unblemished reputation and is recognized as a political powerhouse in our nation’s Capital. Legislators, regulatory agencies, coalitions, other physician organizations and party committees recognize our clout and seek our input. Our political operation is sophisticated with deep connections with legislators and physician activists. AAOS is everywhere. In a tumultuous political environment, you must have a presence to be heard. Our voice is the AAOS Orthopaedic Political Action Committee (PAC).

Individuals can contribute up to \$5,000 to a PAC per calendar year. Corporate contributions (soft receipts) include checks and credit cards processed on a physician's business account including LLC, PC, or Inc. Personal contributions (hard receipts) are checks and credit cards from a physician's personal account. All contributions to the Orthopaedic PAC—whether written on a personal or business (corporate) check—are

DISBURSEMENTS

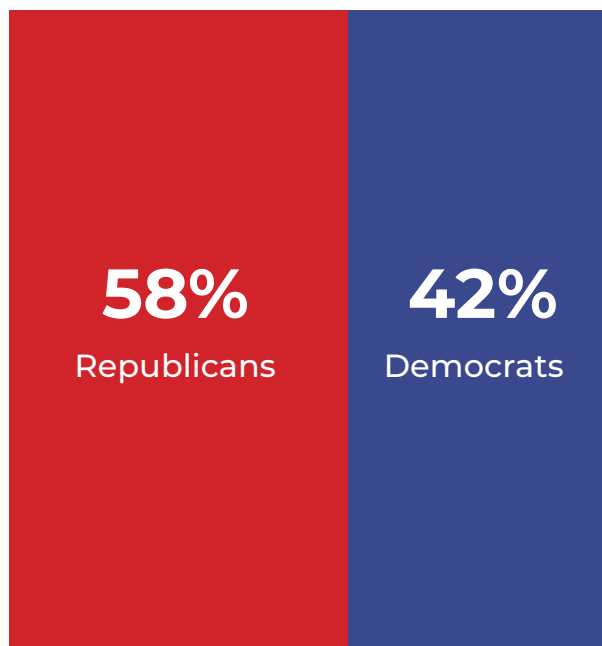
In the first year of the 2019-2020 election cycle, the PAC disbursed over \$1M to Members of Congress and candidates for office supportive of orthopaedic issues. Overall by both dollars and number of candidates supported, our giving rounds out to 58% Republicans and 42% Democrats. Our giving fluctuates as seats of power shifts. We support members of Congress not by the letter after their name, but rather their record and ability to support musculoskeletal matters.

Priorities for the 2019-2020 election cycle were based on the PAC Executive Committee Criteria for giving, as noted below. These priorities as discussed and reaffirmed annually by the PAC Executive Committee and are weighted by committee type and issue relevance to the orthopaedic community.

welcome and important. However, corporate contributions can only be used for PAC-related operational expenses, independent expenditures and state activities. Only those contributions written on a personal check can be used to support federal political candidates—and it is these contributions that help make the Orthopaedic PAC powerful.

OVER
\$1M

DISBURSED TO
MEMBERS OF
CONGRESS AND
CANDIDATES



Formed in 1999 our PAC is one of the largest association PACs in the nation, is the largest health care PAC by disbursements, and second largest by total dollars raised. We have the highest participation rate across all healthcare PACs and saw a 15% growth—raising a historic \$4M in the last election cycle.

PAC DISBURSEMENTS: 2007-2019

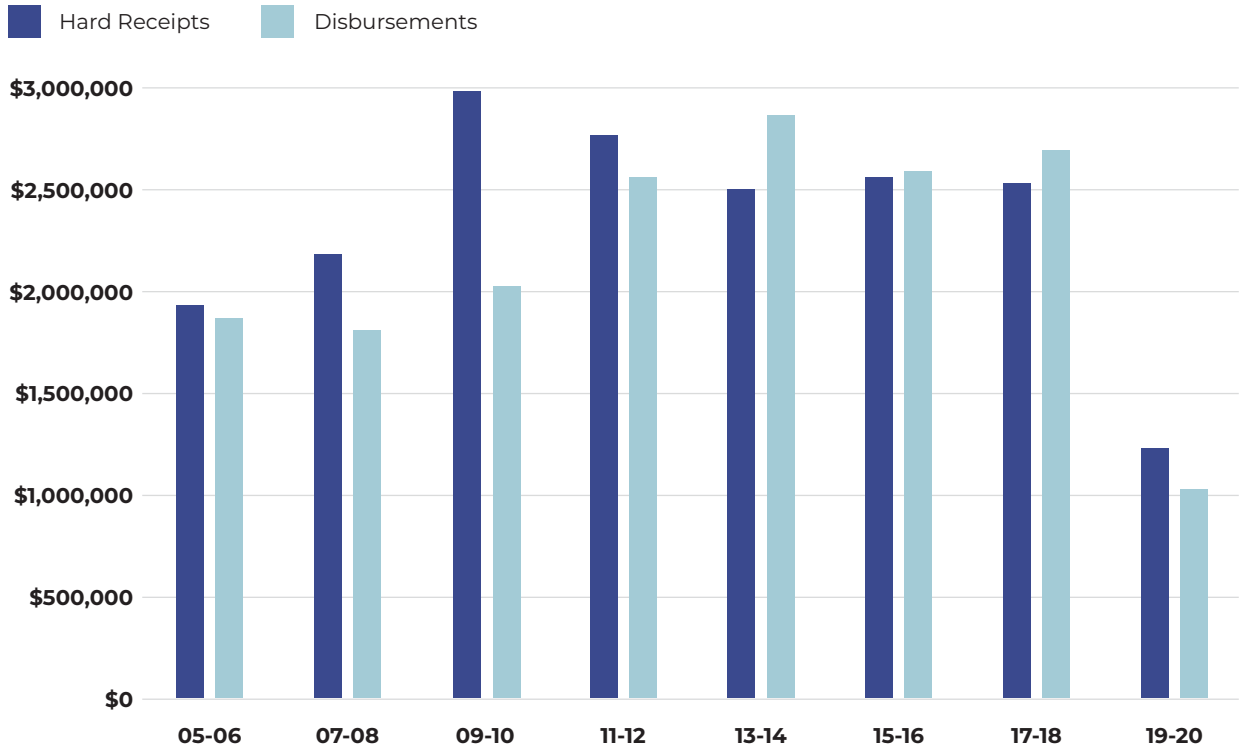
The below chart represents total Orthopaedic PAC disbursements to federal candidate committees ranging from the 2005-2006 election cycle through December 31, 2019.

In the first year of the 2019-2020 election cycle, the Orthopaedic PAC supported 299 incumbents and candidates, leadership PACs, and party committees in the US House and Senate. We also are members of both the Republican and Democrat Governors Associations to increase

Orthopaedic PAC's reach and access in the states. Although AAOS PAC is a federal PAC, we also recognize the battles taking place in the states. We are always working to increase our political footprint and have invested in giving through the gubernatorial committees, and new this year, the state party committees. The policy conversations will occur whether we are in the room, or not, and we have made it our priority to **be at the table and not on the menu.**

THIS ELECTION CYCLE WE HAVE SHIFTED OUR PARTICIPATION INTO HIGH GEAR, ATTENDING 550 EVENTS IN WASHINGTON, DC IN 2019 ALONE, 92 OF WHICH WERE HOSTED, A 51% INCREASE. THIS YEAR WE HAVE ALSO INCREASED OUR POLITICAL FOOTPRINT THROUGHOUT THE COUNTRY, ATTENDING 81 EVENTS IN THE CONGRESSIONAL DISTRICT, A 40% INCREASE, AND ATTENDING 43 CONGRESSIONAL RETREATS, A 115% INCREASE. EVERY DOLLAR WE SPEND IS AN INVESTMENT.

ORTHOPAEDIC PAC POLITICAL DISBURSEMENTS

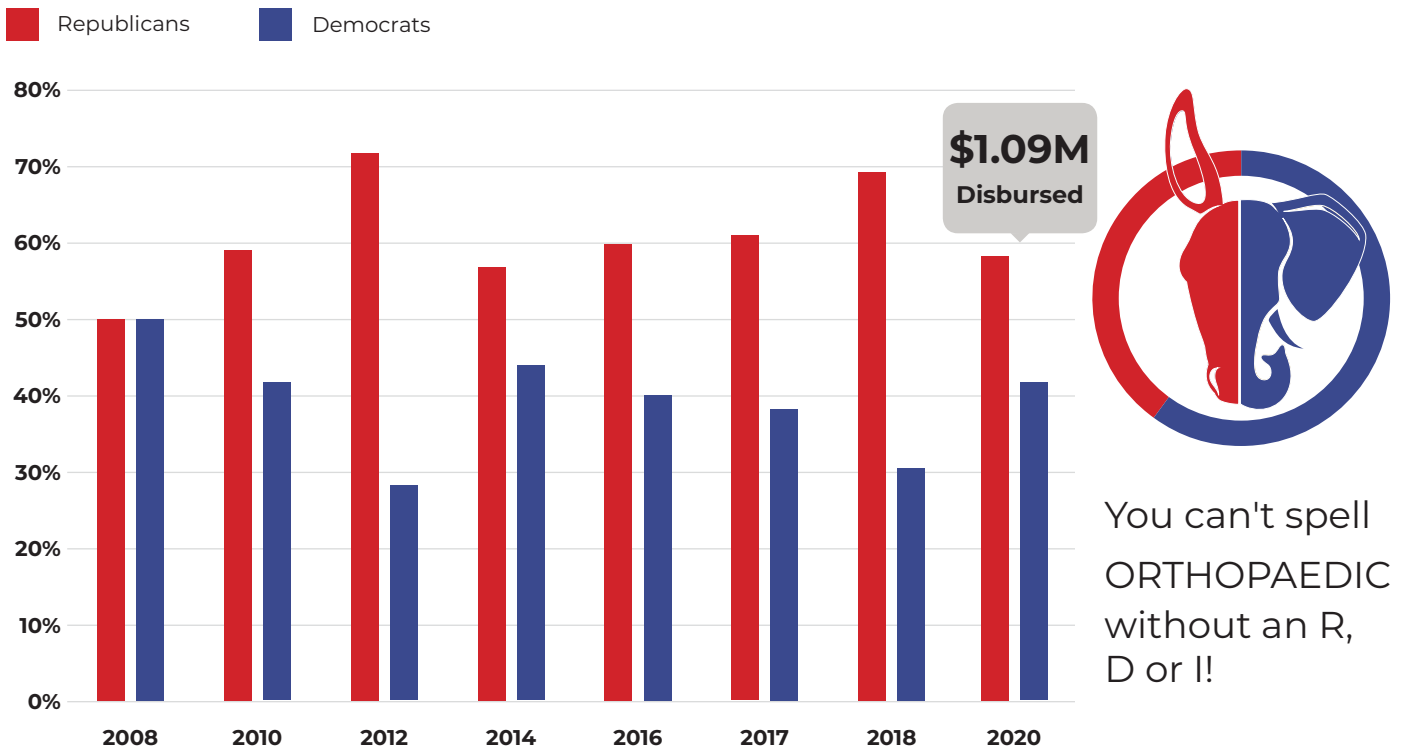


Election Cycle	05-06	07-08	09-10	11-12	13-14	15-16	17-18	19-20
Hard Receipts	\$1,915,700	\$2,277,000	\$2,951,100	\$2,738,200	\$2,508,800	\$2,565,600	\$2,532,100	1,200,000
Disbursements	\$1,778,100	\$1,703,800	\$2,025,500	\$2,552,000	\$2,879,300	\$2,576,000	\$2,695,000	\$1,093,493

PAC DISBURSEMENTS BY POLITICAL PARTY

The Orthopaedic PAC supports members of Congress and candidates for federal office who understand the issues orthopaedic surgeons face on a daily basis, and who will be sensitive to these

concerns in office. The PAC is a nonpartisan entity that contributes to Democrats, Republicans and party committees who share and support the views of the AAOS.



PAC Criteria for Giving

The Orthopaedic PAC carefully considers many factors before contributing to federal candidates and legislators. PAC decisions are based only on advocacy issues as directed by the AAOS Council on Advocacy committee which includes specialty society representation. The PAC Executive Committee is guided by a specific document edited each election cycle outlining criteria for making political contributions. Among these criteria are committee assignments, leadership positions, accessibility in Washington and in the state/district and most importantly, positions on orthopaedic issues.

Candidates that fall outside of the established criteria are carefully reviewed by the PAC Executive Committee ensuring PAC money is put where it will best represent the profession. In addition to the established criteria the PAC Executive Committee reviews open seats and challenger races. As a PAC member, we value your input on these decisions. The insights and viewpoints of our contributors are always welcome and play a vital role in the decision to support a candidate or officeholder.

2019-2020 ORTHOPAEDIC PAC CRITERIA FOR MAKING POLITICAL CONTRIBUTIONS

Tier One

Tier one includes orthopaedists running for Congress and incumbent members of Congress on key health care related committees.

Orthopaedic surgeons running for Congress
House and Senate leadership
Key Healthcare related committees:

House Ways and Means Committee

House Energy and Commerce Committee
House Appropriations Committee

House Armed Services
Senate Finance Committee
Senate Health Education Labor and Pensions Committee

Physician members of Congress
Party Organizations
Caucus PACs
Leadership PACs for Key Legislative Champions

Tier Two

Tier two includes incumbent members of Congress on other committees which may handle important healthcare issues.

House Veterans Affairs

Committee

House Judiciary Committee

Senate Judiciary Committee

House Education and Workforce Committee

Tier Three

Tier three includes all other members of Congress and PAC requests.

Special requests from the orthopaedic community/PAC contributors

House Science and Technology Committee

House Small Business Committee

Senate Special Committee on Aging

Other Leadership PACs

Independent Expenditures



We are the number one health care disburser amongst all PACs.

GENERAL PRINCIPLES

The Orthopaedic PAC encourages orthopaedic surgeons who are members of the PAC to attend local political events, so that not all checks are presented in Washington, DC. PAC members who host in-district events can request up to \$5,000 for members of Congress on before mentioned key committees. Up to \$2,500 can be requested for members of Congress on non-key committees. The leadership of the AAOS, including BOD, BOC, BOS, Council on Advocacy, Council and Committee Chairs, and Regional Representatives, should attend events

in their own states and congressional districts (to facilitate open communications with elected officials). OrthoPAC participates in both the Republican and Democratic convention activity (the PAC does not endorse or contribute to Presidential candidates) and also communicates with the state orthopaedic society leadership as appropriate. OGR staff will always solicit PAC Executive Committee approval on any race that is contested, where a candidate is seeking an open seat, or where a candidate is challenging an incumbent.

Political Disbursements

U.S. SENATE

REPUBLICANS

Alaskans For Dan Sullivan
Ben Sasse For U.S. Senate, Inc.
Bill Cassidy For Us Senate
Capito For West Virginia
Collins For Senator
Cory Gardner For Senate
Dr Manny For Us Senate
Enzi For Us Senate
Friends Of Jim Inhofe
Friends Of Pat Toomey
Kansans For Marshall
Lisa Murkowski For Us Senate
Mcconnell Senate Committee
Perdue For Senate
Rounds For Senate
Steve Daines For Montana
Team Graham, Inc.
Texans For Senator John Cornyn Inc.
Thom Tillis Committee

DEMOCRATS

Catherine Cortez Masto For Senate
Chris Coons For Delaware
Friends Of Mark Warner
Van Hollen For Senate

INDEPENDENTS

Dr. Al Gross For U.S. Senate



U.S. HOUSE OF REPRESENTATIVES

REPUBLICANS

Adrian Smith For Congress
Alaskans For Don Young
Andy Barr For Congress, Inc.
Andy Harris For Congress
Ann Wagner For Congress
Anthony Gonzalez For Congress
Armstrong For Congress
Austin Scott For Congress Inc
Balderson For Congress
Beth Van Duyne For Congress
Biggs For Congress
Bilirakis For Congress
Bill Flores For Congress
Billy Long For Congress
Bishop For Congress
Brady For Congress
Brian Fitzpatrick For Congress
Brian Mast for Congress
Bucshon For Congress
Buddy Carter For Congress
Burchett For Congress
Cathy McMorris Rodgers For Congress
Chip Roy For Congress
Cole For Congress
Collins For Congress
Collins For Texas
Comer For Congress
Committee To Re-Elect Steve Watkins
Dan Crenshaw For Congress
Dan Newhouse For Congress
Daniel Webster For Congress
David Rouzer For Congress
Devin Nunes Campaign Committee
Dr John Joyce For Congress
Dr. Brian Babin For Congress
Drew Ferguson For Congress Inc.
Elise For Congress

REPUBLICANS

Emmer For Congress
Feenstra For Congress
Friends Of Bill Posey
Friends of Blaine Luetkemeyer
Friends Of Dave Joyce
Friends Of David Schweikert
Friends Of Denver Riggleman, Inc.
Friends Of Hagedorn
Friends Of McCormick
Friends Of Neal Dunn
Friends To Elect Dr. Greg Murphy
To Congress
George Holding For Congress Inc.
Graves For Congress
Guthrie For Congress
Guy For Congress
Hudson For Congress
Hurd For Congress
Jaime For Congress
Jason Smith For Congress
Jeff Duncan For Congress
Jim Banks For Congress, Inc.
Joe Wilson For Congress
Johnson For Congress
Katko For Congress
Kinzinger For Congress
Kustoff For Congress
Lahood For Congress
Lance Gooden For Congress
Committee
Latta For Congress
McHenry For Congress
McKinley For Congress
McSally For Congress
Meuser For Congress
Michael Burgess For Congress
Mike Kelly For Congress

REPUBLICANS

Moolenaar For Congress
Mooney for Congress
Morgan Griffith For Congress
Mullin For Congress
Patriots For Perry
Pete Sessions For Congress
Ralph Abraham For Congress
Rob Wittman For Congress
Rodney For Congress
Ron Estes For Congress
Scalise For Congress
Simpson For Congress
Steve Chabot For Congress
Stivers For Congress
Texans For Jodey Arrington
Tom Reed For Congress
Tom Rice For Congress
Trey For Congress
Upton For All Of Us
Van Taylor Campaign
Vern Buchanan For Congress
Virginia Foxx For Congress
Volunteers For Shimkus
Walberg For Congress
Walden For Congress
Walker 4 Nc
Walorski For Congress Inc
Wenstrup For Congress
Westerman For Congress
Womack For Congress Committee
Young For Iowa, Inc.
Zeldin For Congress

U.S. HOUSE OF REPRESENTATIVES (CONTINUED)

DEMOCRATS

Alan Lowenthal For Congress
Andy Kim For Congress
Andy Levin For Congress
Angie Craig For Congress
Anna Eshoo For Congress
Anthony Brown For Congress
Barbara Lee For Congress
Barragan For Congress
Bera For Congress
Bill Foster For Congress
Blumenauer For Congress
Brian Higgins For Congress
Castor For Congress
Chrissy Houlahan For Congress
Chuy Garcia For Congress
Cisneros For Congress
Clarke For Congress
Committee To Re-Elect Nydia M.
Velazquez To Congre
Cooper For Congress
Darren Soto For Congress
David Scott For Congress
Deb Haaland For Congress
Debbie Dingell For Congress
Delbene For Congress
Diana Degette For Congress
Doggett For Congress
Donna Shalala For Congress
Dr Kim Schrier For Congress
Dr. Raul Ruiz For Congress
Dutch Ruppersberger For Congress
Committee
Espaillat For Congress 2018
Filemon Vela For Congress
Finkenauer For Congress
Frederica S. Wilson For Congress
Friends Of Bennie Thompson

DEMOCRATS

Friends Of Cheri Bustos
Friends Of Dan Kildee
Friends Of Don Beyer
Friends Of Jim Clyburn
Friends Of Raja For Congress
Friends Of Rosa Delauro
Gallego For Arizona
Haley Stevens For Congress
Harley Rouda For Congress
Jeffries For Congress
Jimmy Gomez For Congress
Jimmy Panetta For Congress
Joe Morelle For Congress
Joe Neguse For Congress
John Lewis For Congress
Josh Gottheimer For Congress
Josh Harder For Congress
Judy Chu For Congress
Julia Brownley For Congress
Katherine Clark For Congress
Kind For Congress Committee
Kirkpatrick For Congress
Kurt Schrader For Congress
Kuster For Congress, Inc
Larson For Congress
Lisa Blunt Rochester For Congress
Lou Correa For Congress
Mark Takano For Congress
Matsui For Congress
Mike Thompson For Congress
Moore For Congress
Nancy Pelosi For Congress
Nevadans For Steven Horsford
Pallone For Congress
Pascrell For Congress
Paul Tonko For Congress
People For Ben

DEMOCRATS

People For Derek Kilmer
Pete Aguilar For Congress
Re-Elect McGovern Committee
Richard E Neal For Congress
Committee
Richmond For Congress
Robin Kelly For Congress
Scanlon For Congress
Schakowsky For Congress
Schneider For Congress
Scott For Congress
Scott Peters For Congress
Sheila Jackson Lee For Congress
Stand With Sanchez
Stephanie Murphy For Congress
Suozi For Congress
Ted Lieu For Congress
Terri Sewell For Congress
Tom O'Halleran For Congress
Tony Cardenas For Congress
Val Demings For Congress
Van Drew For Congress
Vicente Gonzalez For Congress
Visclosky For Congress
Wexton For Congress



LEADERSHIP PACS AND PARTY COMMITTEES

REPUBLICANS

Barrasso Cassidy Victory Fund
Believe in American PAC
Bringing America Together PAC
Buddy PAC
Building America's Republican Representation
(BARR PAC)
Citizens for Prosperity in America Today CPAT
Common Values PAC
Conservative Roundtable
Continuing America's Strength and Security
Cornyn Majority Committee
Electing Majority Making Effective
Republicans
Eye of the Tiger PAC, The
First in Freedom PAC
Freedom Fund
Gardner Tillis Victory
Healthcare Freedom Fund
HeartDoc PAC
House Conservatives Fund
Jobs, Energy and Our Founding Fathers PAC
Kansas Leadership PAC
Kean For Congress Inc
LANK PAC
Lone Star PAC
Making Business Excel PAC
MARSHA PAC
McCarthy Victory Fund
Moran Rubio Victory Fund
Moran Victory Committee
National Republican Congressional Comm.
National Republican Senatorial Comm.
PETE PAC
Reclaim America
Rely On Your Beliefs Fund
Republican Main Street Partnership
Republican National Committee

REPUBLICANS

Restoring our Democracy (Rod) PAC
STEVE PAC
Team Rick Scott
TENN PAC
Toomey Prosperity Fund
Tuesday Group PAC
VIEW PAC
Wells PAC
Win in 2020

DEMOCRATS

4MA PAC
Above the Best PAC
Across the Aisle PAC
AMI PAC
Blue Dog PAC, The
Bridge PAC
Building a National Knowledgeable Security
PAC
CA LUV PAC
CHC BOLD PAC
Democratic Congressional Campaign
Committee
Democratic Governors Association
Democratic National Committee
Democratic Senatorial Campaign Committee
Doing Right - Results, Action, Unity,
Leadership PAC
Durbin Victory Fund
DUTCH PAC
Fund for America's Future
Hawkeye PAC, The
Holding Onto Oregon's Priorities PAC
Hoyer's Majority Fund
Mad 4 Pa Pac

DEMOCRATS

New Democrat Coalition PAC (NDC PAC)
New Energy PAC
Nutmeg PAC
PAC Unitatis
Perimeter PAC
Terri PAC
Tomorrow Is Meaningful PAC - TIM PAC
Victory in November Election PAC

Orthopaedic PAC 2019 Donor Review

The Orthopaedic PAC has been expanding its reporting capabilities by utilizing the AAOS membership data to fully understand who our donors are and how we can better work with them to increase our progress for the election cycle.

Alongside the AAOS, OrthoPAC recognizes the value and strength inherent in diversity, and we want to be sure to highlight our members, both male and female, as well as our unique sub-specialties. Increasing participation in 2019 was a big goal for our PAC. Overall, we saw an 18% participation rate that featured many first-time donors. OrthoPAC hopes to grow our participation to 30% before the end of the 2020 election cycle.

Practice Setting	Total Number in Practice Setting	Total Donor in Practice Setting 2019	Percent Participation 2019	Total Contribution 2019
Academic Teaching/Research	2104	447	21%	\$225,399
Ambulatory Surgery Centre	2	0	0%	\$-
Government/Public Institution	115	16	14%	\$7,645
Group Practice-Multi Specialty	1288	178	14%	\$90,080
Group Practice-Single Specialty	5334	1053	20%	\$553,094
Health Maintenance Organization	199	15	8%	\$5,175
Hospital Based Practice	2000	317	16%	\$107,005
Locum Tenens	29	7	24%	\$1,245
Military Based Practice	260	35	13%	\$13,394
Non-Clinical Medical Practice	3	2	67%	\$200
Private Solo Practice	1670	273	16%	\$109,807
Unclassified/Blank	5495	725	13%	\$184,443
Advisor Circle				\$637,935
TOTAL	18499	3068	18%	\$1,935,424

Gender	Total Members	Gender Donor Totals	Percent Participation 2019	Total Contribution 2019
Male	16409	2782	17.0%	\$1,219,332.04
Female	1148	187	16.3%	\$61,177.38
Unknown	941	160	17.0%	\$31,979.24

Orthopaedic PAC Programs and Awards

2019 ORTHOPAEDIC PAC HALL OF FAME

AT THE 2017 NOLC, THE ORTHOPAEDIC PAC UNVEILED ITS NEWEST DONOR RECOGNITION PROGRAM: THE HALL OF FAME. THE HALL OF ORTHOPAEDIC FAME, OR THE "HALL OF FAME", IS A PROGRAM GEARED AT RECOGNIZING INDIVIDUALS OR GROUPS THAT GO ABOVE AND BEYOND TO MAKE SURE OUR ORTHOPAEDIC PAC IS FULLY FUNDED BY INITIATING AND DEVELOPING PAC AWARENESS, EDUCATION AND PARTICIPATION CAMPAIGNS.



Inductees are recognized by having their picture placed on the Wall of Fame in the office of government relations. The Orthopaedic PAC was excited to induct its third class of Hall of Famers, at the 2019 NOLC who were recognized by lifetime achievement: dollars raised, peer to peer fundraising, resident involvement, and group practice engagement.

The first 2019 inductee was the Universidad de Puerto Rico. The Universidad de Puerto Rico has hit 100% resident participation every year since we started the Residency Program Challenge in 2014. Even when a hurricane hit, they were still resolute in their support. This initiative has been led by Dr. Pablo Marrero,

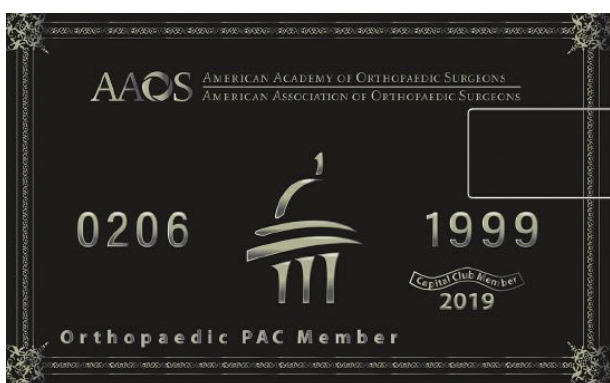
whose leadership attributed to our huge growth in resident giving. Dr. Gill thanked the University for all of their support, noting that their support has "dramatically increased the participation of our PAC."

Another inductee, OrthoNebraska, was honored for helping the PAC in our time of need. As Dr. Gill explained, "We were marching towards our \$4M goal, and it was looking like we were going to be shy, but OrthoNebraska gave us a year end miracle by FedExing us nearly \$10,000 worth of checks from 19 contributors." Dr. Bryan Bredthauer graciously accepted the award on behalf of OrthoNebraska.

Our last 2019 inductee was Dr. Claudette Lajam. Dr. Lajam has been a force, leading the charge for our PAC. She has increased our Congressional Ambassador PAC contributions by double digits, has encouraged her colleagues to give to the PAC, led multiple fundraising email campaigns, hosted and attended countless fundraisers, and is **our first female \$5,000 max-out donor!** As Dr. Gill explained, "Dr. Lajam has been leading the call above and beyond and we are fortunate to have her on our side."

THE BLACK CARD

The Black Card Campaign officially launched in 2018 and was so well-received, we continued the program into 2019. The Orthopaedic PAC Black card is an exclusive perk for donors who give at least \$1,000 to the PAC. The Black Card is a membership card, which doubles as an USB, and was designed to look like an elite credit card. Each card was pre-loaded with PAC peer-to-peer materials, including a slide deck and mobile-giving information—arming our most generous donors with the tools needed to be successful rainmakers for the PAC. The Black Cards were a



nice way to thank our most generous donors, and in true black card form, showcase that there is NO LIMIT to what we can accomplish when we work together – and no annual apr ;). The Orthopaedic Black Membership Card is also tied to our state participation challenge. In 2019, we worked to “black out the map” using our membership black cards. States that hit 21% and above or raised \$100,000 or greater for our PAC were blacked out. See our state participation section to see how your state fared.



THE RAINMAKERS

A rainmaker is someone that generates new or additional donations by using innovative methods to increase our participation, sometimes by connecting with people that have never supported our PAC, and sometimes by prompting current members to donate more money. A rainmaker is usually a key figure in our organization, not merely a salesperson, but a leader who is highly regarded within the AAOS. There are many untapped resources in our profession, and rainmakers help increase the reach of our PAC. 2019 Rainmakers received a special ribbon to place on their badge at Annual Meeting. If you would like to become a rainmaker, tools and staff await to assist you. Please email pac@aaos.org to join the elite list of leaders today!



STUART L. WEINSTEIN AWARDS

On June 7, 2019 at the National Orthopaedic Leadership Conference (NOLC) in Washington, DC, PAC Chairman, John T. Gill, MD presented the Stuart L. Weinstein awards. These annual awards, established in 2013, recognize the individual state with the highest PAC participation rate, as well as the state that demonstrates the greatest improvement in PAC participation from one year to the next. The states that are honored have emphasized the importance of Orthopaedic PAC membership through their state leadership, coordinating efforts with their state societies and BOC representatives to achieve widespread PAC participation. The Orthopaedic PAC was excited to recognize Delaware as the state with the highest PAC participation in 2018, coming in at 68%. This

was Delaware's third year in a row receiving this award. Both Delaware and Puerto Rico were honored as the states with the most improved PAC participation, both with an 11% increase from 2017 to 2018.

Dr. Gill led the awards, saying "Grassroots, peer-to-peer fundraising is one of the most significant ways to continue the growth of the Orthopaedic PAC and expand our influence in Washington. The states honored here today have emphasized the importance of Orthopaedic PAC membership throughout their state leadership, coordinating efforts between their state societies and BOC representatives to achieve widespread PAC participation."

ORTHOPAEDIC PAC WINS 2019 OUTSTANDING PAC AWARD

In March of 2019, the Orthopaedic PAC was named the 2019 Outstanding Association PAC by the Public Affairs Council. The national award recognizes just one association PAC each year and was presented in front of 400 PAC colleagues at the National PAC Conference in Miami. We won this award due to our innovative "Black Card Campaign," featured above. Receiving this award in 2019 was extra special, as we were recognized during the 20th Anniversary of the Orthopaedic PAC. This award would not have been possible

without the support of our incredible members, who understand the importance of political advocacy for advancing the highest quality musculoskeletal care. "Advocacy is a pillar of AAOS, and we are an issue-oriented PAC," said the Orthopaedic PAC Chairman John T. Gill, MD. "We are proud of our team's success, humbled to receive this award, and look forward to holding onto the title of most active physician PAC in the nation for years to come."



THE ADVISOR'S CIRCLE

The OrthoPAC Advisor's Circle is the AAOS' premier PAC Corporate Donor Program. The Orthopaedic PAC Advisor's Circle is a corporate* donor program designed to provide AAOS members' group practices and sub-specialties with a leadership role within the Political Action Committee of the American Association of Orthopaedic Surgeons (Orthopaedic PAC). The Advisor's Circle also maximizes political and legislative opportunities for each group on a personalized basis. When the program launched three and a half years ago, we could not have imagined the success it would foster or the positive impact it would have on our legislative and regulatory advocacy efforts. Today, it is 25 groups strong and has a 100 percent member retention rate.



Orthopaedic PAC Advisor's Roundtable offers orthopaedic group practices affiliated with AAOS members the ability to bring their particular expertise to the political process to help drive the advocacy agenda of the American Association of Orthopaedic Surgeons. The PAC Advisor's Roundtable advises the Orthopaedic PAC Executive Committee on initiatives that directly impact orthopaedic surgery.

The Orthopaedic PAC Advisor's Roundtable meets annually to bring forth action items to the PAC Executive Committee, collectively nominate one advisor to serve on the PAC Executive Committee, and weigh in on critical political issues.

**Corporate donations from orthopaedic group practices and sub-specialties will be deposited into our PAC general treasury account and used to offset the PAC's administrative and fundraising expenses. There are no limitations on the amount of the donation made by an orthopaedic group practices.*



THANK YOU TO OUR 2019 ADVISOR'S CIRCLE MEMBERS



MEET THE ORTHOPAC SQUAD

In 2019, The Orthopaedic PAC was excited to debut our newest allies – The OrthoPAC Squad. This elite team of six orthopaedic heroes aids the AAOS advocacy agenda. The OrthoPAC Squad line up begins with Skeletal Man, a fundraising powerhouse dedicated to lifting red tape and ensuring that our members are able to prioritize patients over paperwork. Lady Ligament takes charge on IPAB repeal, eradicating any reckless rubber stamping done by bureaucrats. She is constantly working on corporate fundraising and growing members of the Advisor's Circle. Ancillary Annie uses her lasso to stop the Consolidator, an evil glutton, from gobbling up any more private practices and fights for physician owned hospitals. Research funding is paramount for our members, and Mighty Microscope is focusing in on PRORP funding and ensuring strong scope of practice regulations. In a world where 10% of healthcare spending in the US can be attributed to the cost

of litigation, the Radical Reformer advocates for liability reform against frivolous lawsuits. And last, but certainly not least, Super Specialty uses his enormous strength to reform prior authorization and destroy any barriers patients might face when accessing specialty care.

Ultimately, this powerful team of heroes brings together a diverse group of stakeholders within the orthopaedic community and is dedicated to protecting every orthopaedist and their patients. The OrthoPAC Squad assisted in the incredible successes of the Orthopaedic PAC and is continuously working on behalf of our specialty and patients. However, the OrthoPAC Squad's work is far from over, and they need your help to keep fighting. To learn more about their heroic battles and view their latest video, visit

www.orthopacsquad.org.

**Support the PAC today and join the squad by texting
ORTHOSQUAD to 41444.**

Expanding the PAC's Political Footprint

In 2019, the Orthopaedic PAC continued hosting fundraising events for members of Congress who are champions in protecting access to specialty care and working to solve pressing AAOS advocacy issues. These events are held at the AAOS Office of Government Relations, in the AAOS Capital One Arena Suite, near Capitol Hill in Washington, DC, and back home in the Congressional District. Invitations are extended

to a variety of corporate and association PACs and individual physicians and key stakeholders in the community. By holding these events and reaching a broad range of industry professionals, our PAC helps facilitate events that raise larger contribution amounts for AAOS' advocacy champions while promoting orthopaedic issues beyond the medical industry.

“Decisions are being made by Congress every day that affect our ability to effectively care for patients. It is vitally important that more AAOS fellows develop personal working relationships with their elected officials and the PAC is here to help our members do just that. The Orthopaedic PAC is the most powerful tool in our arsenal to gain access to members and share our professional opinions on legislation affecting healthcare. Membership in the PAC is an investment in our future and the future of orthopaedics.”

John T. Gill, MD, FAAOS, Orthopaedic PAC Chairman

Through many of these events, the Orthopaedic PAC disbursed well over **\$1,000,000** for over **299 members** of Congress throughout 2019.

2019 PAC EVENTS

The Orthopaedic Political Action Committee (PAC) supports candidates for federal office who champion orthopaedic issues and help advance the legislative agenda of AAOS. The OrthoPAC worked tirelessly in 2019 to secure new relationships in the 116th Congress and ensure we are well placed for the 2020 election cycle. In fact, the Public Affairs Council awarded the OrthoPAC with the 2019 Outstanding PAC Award.

540

Total DC Fundraisers

81

Total In-district events

125

Total Hosted events

43

Total Congressional Retreats

U.S. SENATE SEES TWO ORTHOPAEDIC SURGEONS RUNNING

2019 was historic for the Orthopaedic PAC, not only in our receipts and disbursements, but also for AAOS members stepping forward for public office. In June 2019, the Orthopaedic PAC formally endorsed fellow member and Nashville orthopaedic trauma surgeon Manny Sethi, MD, FAAOS for U.S. Senate. Dr. Sethi announced his campaign for the open Tennessee seat on June 3 and was the first top-tier Republican to launch a bid.



Dr. Manny is the director of the Vanderbilt Orthopaedic Institute Center for Health Policy at Vanderbilt University Medical Center. Having been raised by immigrant parents who were both physicians in a small, underserved community, he learned early on the value of health education and was inspired to start Healthy Tennessee. The not-for-profit grassroots initiative hosts health fairs around the state and encourages preventative care.

In September 2019, AAOS formally endorsed fellow member and Alaskan orthopaedic surgeon Al Gross, MD, FAAOS for the U.S. Senate seat in Alaska. Dr. Gross is running as an independent and lifelong resident of Alaska. He founded and served as president of the Juneau Bone and Joint Center, worked as a commercial fisherman, opened a medical practice and now

seeks to reform health through public service. Dr. Gross is committed to supporting physician hospital ownership and facilitating new business opportunities through economic growth and competition in the industry.

Knute Buehler, MD, FAAOS is the third orthopaedic surgeon to step into the spotlight, as a candidate for the U.S. House in Oregon's 2nd Congressional District. Dr. Buehler previously served as an Oregon State Representative for the 54th district and ran for Governor in 2018, nearly defeating incumbent Kate Brown. Prior to his time in public service, Dr. Buehler worked at the Center for Orthopaedic and Neurosurgical Care and Research. The Orthopaedic PAC formally endorses Dr. Buehler and looks forward to seeing him through.

These candidates personally understand the importance of PAC participation for elevating the voice of the physician community and for establishing relationships with key lawmakers. They know that the Orthopaedic PAC has become the powerhouse that it is today thanks to the generous support of our donors, totaling more than 3155 in 2019. If elected, these AAOS members would be one of the few physicians in Congress. In the 116th, there were 17 physician members, including 3 senators and 14 representatives. The Orthopaedic PAC knows these candidates will channel their passion and experience in public service to champion the AAOS health care goals on Capitol Hill.

WHERE IN THE WORLD IS ORTHOPAC?

This year the AAOS was consistently present at orthopaedic sub-specialty and state society meetings. The Orthopaedic PAC began its travels in February where they attended OrthoForum. From there, we had a presence at the Arthroscopy Association of North America (AANA), Virginia Orthopaedic Society, Florida Orthopaedic Society, American Orthopaedic Society of Sports Medicine (AOSSM), South Carolina Orthopaedic Association, American Society for Surgery of the Hand (ASSH), American Orthopaedic Foot and Ankle Surgery (AOFAS), Georgia Orthopaedic Society, Orthopaedic Trauma Association (OTA), Bones Society of Florida, American Shoulder and Elbow Surgeons (ASES), American Osteopathic Academy of Orthopaedics (AOAO), and the American Association of Hip and Knee Surgeons (AAHKS). Our extensive travels were only part of the way

we were able to thank our supporters, as well as gain new members of our PAC. OrthoPAC attended these meetings to build stronger relationships and further bind existing partnerships with the sub-specialty and state societies, in addition to raising funds for the PAC.

As an added perk for our Advisor's Circle Members, OrthoPAC coordinated fundraising events for members of Congress in their hometowns or at their subspecialty meetings. We hosted Congressman Ami Bera, MD (D-CA) at ASSH, U.S. Senate candidate Dr. Manny Sethi at AAHKS, Congressman Larry Bucshon (R-IN) at ASES, Congressman Jeff Van Drew (R-NJ) at the Rothman Institute, and Congressman Roger Marshall, MD (R-KS) at Signature.

STATE COMMITTEE INVOLVEMENT

In recognition that advocacy at the state level continues to be of critical importance, the Orthopaedic PAC recently expanded its bi-partisan reach into the state arena by becoming members of the national political organizations representing governors and state lawmakers. In 2019, we maintained our corporate membership in the Democratic Governors Association (DGA) and Republican Governors Association (RGA), providing unique access to engage state chief executives on issues ranging from certificate of need, prior authorization, scope-of-practice, and more. In 2019, OrthoPAC also participated in the Republican Legislative Campaign Committee (RLCC) and the Democratic Legislative Campaign Committee (DLCC), political organizations designed to support legislative caucus leaders from state capitols across the country. Contributing

to these organizations allow orthopaedic surgeons and AAOS staff year-round access to state leaders in order to engage on a variety of strategic issues. In 2019, Advisor's Circle Members Claudette Lajam, MD, Jim Hurt, MD, David Teuscher, MD, Louis McIntyre, MD, and Brett Levine, MD attended events on behalf of OrthoPAC.

2019 PAC DONOR THANK YOU LUNCH

On Wednesday, March 13, the Orthopaedic PAC hosted its Annual PAC Donor Thank You Lunch at the Venetian/Sands Expo and Convention Center. Dr. John Gill and Former Senator, Dean Heller (R-NV) addressed our 2018-2019 Orthopaedic PAC members at the luncheon.

Before introducing Senator Heller at the luncheon, Dr. Gill provided members updates from the Orthopaedic PAC, which is the only national political action committee dedicated solely to representing orthopaedic surgeons before Congress. In the 2018 election cycle, the Orthopaedic PAC supported more than 320 candidates and members, winning an unprecedented 90 percent of those races in the House and 86 percent in the Senate. Dr. Gill touched on Dr. Manny Sethi, the only orthopaedic

surgeon at the time who had declared his run for the US Senate, noting the importance of having physicians and physician-friendly candidates in office.

During his tenure in the Senate, Mr. Heller worked to bring down the cost of health care, increase access, and provide consumers with more choices. Prior to his appointment in 2011 and subsequent election in 2012, Mr. Heller served in the U.S. House of Representatives from 2007 to 2011 and the Nevada State Assembly from 1990 to 1994. He was the Secretary of State in Nevada from 1995 to 2007. During his remarks, he echoed Dr. Gill's comments on the importance of physicians being involved in the political process.

THE ORTHOPAEDIC PAC CORDIALLY INVITES
YOU TO THE

PAC DONOR THANK YOU LUNCH

With Special Guest Speaker,
Senator Dean Heller (R-NV)



Wednesday, March 13, 2019
11:30am-1:30pm
Venetian/Sands Expo and Convention Center
Palazzo Ballroom O-P

For all 2018 and 2019 PAC Donors
[Click here](#) to RSVP or email allison@aaos.org

THANK YOU

to all our Orthopaedic PAC donors who helped make this annual meeting such a success. We are proud to have set a new Annual Meeting fundraising record and look forward to beating it in 2021.

ORTHOPAEDIC PAC HOSTS 4TH ANNUAL RESIDENT LEADERSHIP RECEPTION

The Orthopaedic PAC, along with the Board of Specialties, the Board of Councilors, and the Board of Councilors Alumni, hosted the 4th Annual Resident Leadership Reception at the Academy Meeting in Las Vegas. This reception has rapidly become a favorite of residents, fellows, and emeritus members alike. During

the event members had the chance to network with each other, and with AAOS leadership, in a fun and relaxed environment. At the reception, Orthopaedic PAC Chairman, John T. Gill, MD and then Orthopaedic PAC Resident Fellow, Jacob Calcei, MD, recognized 8 residency programs that hit 100% PAC participation in 2018, our highest involvement to date.

Overall, at the 2019 AAOS Annual Meeting OrthoPAC raised a record-shattering **\$128,000**, recognized eight residency programs for reaching **100%** PAC participation at our 4th Annual Resident Leadership Reception, and hosted our Annual PAC Donor Thank You Lunch to celebrate the PAC's many accomplishments, including our best election cycle in our history, our 20th birthday, and being named the 2019 Outstanding Association PAC by the Public Affairs Council.





To learn more about how to become a Capitol Club member, visit www.aaos.org/pac.

ORTHOPAEDIC PAC CAPITOL CLUB MEMBERS ATTEND DC RECEPTION

For the fifth year in a row, the National Orthopaedic Leadership Conference (NOLC) kicked off with the Orthopaedic Political Action Committee (PAC) congressional reception. To thank members of the Orthopaedic PAC's top donor level, the Capitol Club, for their generous support, over 140 donors gathered at La Vie, in the newly renovated Wharf area on Capitol Hill. This exclusive event boasted stunning views of both the Potomac River and the US Capitol Building. To attend, members flashed their Capitol Club Black cards at the entrance. Beyond AAOS's advocacy members, congressional staff and over 20 members of Congress attended the reception, including Reps Suzanne Bonamici (D-OR), Tim Burchett (R-TN), Dan Crenshaw (R-TX), Val Demings (D-FL), Tom Emmer (R-MN), Tom Rice (R-SC) and Steve Stivers (R-OH), to name a few.

"The Orthopaedic PAC has grown to be one of the most formidable forces and respected PAC's in all of DC," said Dr. Gill, PAC Chairman. "It is great to see our fellows visiting with some of our closest friends on the Hill and building lasting relationships. Not to

mention, the pure anticipation from the members of Congress to join the reception. The Orthopaedic PAC has become a formidable force, ready to meet the needs of its members through advocacy. This is what the PAC is all about."

The Orthopaedic PAC Executive Committee
Cordially Invites you to

A Toast to Twenty

**A Reception Celebrating the
Capitol Club**

JUNE **5** 7:00-10:00PM

LA VIE
88 DISTRICT SQUARE, SW
ROOFTOP

Join our most generous Capitol Club contributors as we celebrate 20 years of Orthopaedic PAC! Mix and mingle with members of Congress on both sides of the aisle

2019 Capitol Club members only
Text 'Birthday20' to 41444 to contribute today
To RSVP email allison@aaos.org

2019 in Review: Federal Legislative Accomplishments

The American Association of Orthopaedic Surgeons (AAOS) Office of Government Relations monitors a wide variety of issues related to advancing the highest quality musculoskeletal health. Each year, the Council on Advocacy reviews and updates its Unified Advocacy and Regulatory Agendas, which guide the Office of Government Relations' work in the legislative and regulatory arenas. With the primary objectives of enhancing access to

and quality of orthopaedic care for our patients, major legislative and regulatory initiatives include Medicare reimbursement reform, addressing health information technology, increasing research funding, protecting in-office ancillary services, and increasing congressional awareness of the large and growing prevalence of musculoskeletal diseases.

LEGISLATIVE

2019 was an action-packed year on Capitol Hill with surprise medical billing and drug pricing becoming a huge focus for both Congress and the Administration. Throughout all the activity, AAOS Office of Government Relations (OGR) kept the legislative and regulatory topics important to orthopaedics front and center. A few highlights from last year's legislative session include:

- Building critical support for an Independent Dispute Resolution (IDR) approach to surprise billing, preventing the passage of federal rate setting that would have led to a 15-20% rate cut for in-network physicians according to the Congressional Budget Office (CBO). AAOS employed significant grassroots and political resources to fight the insurance lobby, which according to many policy experts were certain to prevail over this past summer. AAOS and the physician community achieved this reversal by steadily convincing members of Congress that surprise billing must only be addressed by allowing for fair negotiation between physicians and insurers. This effort will continue into 2020 and the momentum is in our favor.
- Successfully advocating for \$30 million in funding for the Peer Reviewed Orthopaedic Research Program (PRORP) in Fiscal Year 2020. The competitive grant program funds basic and clinical research pertaining to extremity war injuries so that military surgeons can better optimize patient recovery and restoration of function. AAOS has helped to confirm \$390 million of PRORP funding since the program's founding in 2009.
- Achieving a \$19.8 million increase in appropriations funding for the National Institute of Arthritis and Musculoskeletal and Skin Diseases (NIAMS). NIAMS will be funded at \$624.9 million for FY 2020. NIAMS plays a vital role in funding research for a host of autoimmune diseases such as arthritis and lupus, as well as musculoskeletal diseases and skin diseases.
- Working with House and Senate champions to introduce legislation to lift restrictions on physician owned hospitals.

REGULATORY

Our work expands deep into the regulatory agencies. Increasingly, we have seen the regulations and physician burden rise and with this we have taken a multi-pronged approach to cut the red tape and help provide regulatory relief. Our regulatory efforts ensure that orthopaedic concerns are addressed even after the conclusion of the legislative process and throughout agency rulemaking and implementation stages. To this end, the regulatory staff works closely with Department of Health and Human Services agencies such as the Federal Drug Administration (FDA), Centers for Medicare & Medicaid Services (CMS), Agency for Healthcare Research and Quality (AHRQ), and the Centers for Disease Control and Prevention (CDC). We partner with the National Quality Forum (NQF) and clinical quality as well as physician specialty organizations to further evidence-based medicine. In addition, expertise in coding, reimbursement, and payment policy is shared across the Academy and with our members. The OGR also shares the AAOS' practice management information and educational efforts. Both are key services to our fellowship and members.

As in the past years, we were very active in the regulatory space in 2019. To highlight a few wins from the past year:

- CMS issued additional education on orthopaedic procedures coming out of the Medicare Inpatient Only (IPO) list and the two-midnight rule through a specific Medicare Learning Network article (SE 19002)
- Effective January 1, 2020, outpatient total knee arthroplasty (TKA) episodes are included in the Bundled Payment for Care Improvement (BPCI) Advanced model
- Further, in 2020 Medicare TKAs will be reimbursed in ambulatory surgical centers
- There is a two-year exception to Medicare RAC audits for total hip arthroplasty (THA) which can now be done in the hospital outpatient department
- Effective January 21, 2020, CMS will annually cover up to 20 acupuncture sessions for the treatment of chronic low back pain that is nonspecific and lasts for at least 12 weeks and is not associated with pregnancy or surgery
- CMS selected our American Joint Replacement Registry (AJRR) to be one of the few registries able to participate as an alternative quality reporting option for BPCI Advanced.

STATE AFFAIRS

State Orthopaedic societies had another active year in 2019 fighting for the highest quality musculoskeletal care. From efforts targeting unanticipated medical bills to scope of practice, from addressing the opioid epidemic to tackling prior authorization – orthopedic surgeons across the nation continue to advocate for patients and the profession. In particular, this update highlights advancements to modernize antiquated state

certificate of need programs which inhibit efforts to improve patient access and quality-of-care. While we are highlighting progress made in these two state specifically, the AAOS is working hard to advocate for orthopaedic surgeons in every state in the country.

SIGNIFICANT REFORMS IN FLORIDA

In a significant win for Florida and for all state orthopaedic societies' working to repeal certificate of need (CON) laws across the country, Governor Ron DeSantis signed House Bill 21 in 2019. The measure repealed significant portions of Florida's longstanding CON program – specifically eliminating the CON requirement for general hospitals, complex medical rehabilitation beds and tertiary hospital services. Further, CON requirements for specialty hospitals were set to sunset in 2021. The repeal removes significant barriers to opening and expanding many health services in Florida, an action that will lead to increased competition and lower costs. AAOS believes that CON laws should be repealed to foster healthy competition among all health care facilities, including specialty hospitals.

Another notable success in Florida was the 2019

passage of House Bill 843 which expanded the permitted length-of-stay in ambulatory surgery centers (ASCs) to 24-hours. Florida was one of the few states that was required to discharge patients by midnight, inhibiting the expansion of outpatient opportunities. The new law provides ASCs the ability to offer high-acuity procedures that have historically been limited to hospital settings due to more lengthy recovery times.

The legislation was a long-standing priority for the Florida Orthopaedic Society and the Florida Association of Orthopaedic Administrators. The AAOS Health Policy Action Fund provided grant funding to support both of these important advancements aimed at eliminating regulatory barriers and ushering in greater opportunities for physician ownership and direct oversight of the quality of health care delivery.

ADVANCEMENTS IN MARYLAND

In 2019, the AAOS provided Health Policy Action grant funding to support efforts to liberalize CON laws in Maryland. Thanks to the efforts of the Maryland Orthopaedic Association, the Maryland State Medical Society and coalition partners, meaningful legislation was passed that spawned from the state's CON Modernization Workgroup. Governor Larry Hogan approved a package of

ills, including Senate Bill 940 that changed the definition of an ACS from a facility having two operating rooms to three and removed the capital threshold requirement for triggering a CON approval, among other changes. House Bill 626 also passed which exempts from CON an increase or decrease in bed size within an existed intermediate care facility or general hospice program.

ORTHOPAEDIC PAC

2019 was certainly an exciting year for the Orthopaedic PAC. In addition to the growth of the Advisor's Circle and record-breaking resident involvement, the Orthopaedic PAC had unprecedented access and representation, and broke all previous off-year fundraising records – reaching our best off-election year in our history!

Thank you to all of our very generous PAC members! Your contributions have enabled participation in the many health care policy discussions taking place in Washington, D.C.

In closing, there are a number of advocacy issues that AAOS is working on at any given moment. We are continually evaluating orthopaedic health care policy priorities, analyzing specific pieces of legislation or regulation, and coordinating with Congress and the agencies to provide valuable input and solutions that advance access to specialty health care.

2019 Donor Thank You

ORTHOPAEDIC PAC CAPITOL CLUB

In 2014 the Orthopaedic PAC unveiled its Capitol Club donor levels honoring the PAC's highest donors. The PAC established the Capitol Club to recognize AAOS members who contribute \$1,000

or more on an annual basis to the Orthopaedic PAC. Since its inception over 2,100 members have joined or renewed their membership in the Capitol Club program.

In order to recognize these club members, the PAC is committed to offering and enhancing Capitol Club membership benefits which currently include the following:

- Invitations to special Capitol Club events for members and spouses or guests
- Opportunities to attend exclusive local fundraising events with candidates and officeholders
- Special "members-only" recognition event during the AAOS Annual Meeting
- Recognition in online and printed reports, including the AAOS website
- Member briefings on legislation and other issues

HOW TO JOIN

TO JOIN THE CAPITOL CLUB TODAY, SIMPLY TEXT THE LETTERS **AAOS** TO **41444** AND SELECT THE ANNUALLY \$1,000, MONTHLY \$84, OR QUARTERLY \$250 OPTIONS, OR VISIT WWW.AAOS.ORG/PAC AND SELECT "DONATE TO THE PAC" ON THE HOME PAGE.

THANK YOU TO ALL 2019 CAPITOL CLUB MEMBERS!

\$5K

Joseph Abboud MD, FAAOS
Peter Bonutti MD, FAAOS
John Callaghan MD, FAAOS
Brett Freedman MD, FAAOS
Charles Hope II, MD, FAAOS
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Frederic Liss MD, FAAOS
Peter Mandell MD, FAAOS
Umasuthan Srikumaran
MD, MBA, FAAOS

\$4K

William Levine MD, FAAOS

\$3K

John Gainor MD, FAAOS
Peter Looby MD, FAAOS
Steven Mardjetko MD, FAAOS

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Dante Britts MD, FAAOS
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James Brodsky MD, FAAOS
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David Brown MD, FAAOS
Richard Brown MD, FAAOS
Shervondalonn Brown MD, FAAOS
James Browne MD, FAAOS
James Bruce Jr, MD, FAAOS
Jeremy Bruce MD, FAAOS
Robert Bruce MD, FAAOS
Steven Bruce MD, FAAOS
Nicholas Bruggeman MD, FAAOS
James Brunz
Laura Bruse MD, FAAOS
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Matthew Budge MD, FAAOS
Jeffrey Budoff MD, FAAOS
Matthew Bueche MD, FAAOS
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Bruce Buhr MD, FAAOS
Tuan Bui MD, FAAOS
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Robert Burger MD, FAAOS
Thomas Burke MD, FAAOS
Bradd Burkhart MD, FAAOS
Christopher Burks MD, FAAOS
Jeffrey Burns MD
Michael Burns MD, FAAOS
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Michael Calfee MD, FAAOS
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William Cimino MD, FAAOS
Ciro Cirrioncione MD, FAAOS
Charles Clark MD, FAAOS
Jason Clark MD, FAAOS
Eric Clarke MD, FAAOS
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Terry Clyburn MD, FAAOS
Edward Coale Jr, MD, FAAOS
Fraser Cobbe
Jonathan Cohen MD, FAAOS
Anna Cohen-Rosenblum MD
J Cole MD, FAAOS
Alexander Coleman MD, FAAOS
Wayne Colizza MD, FAAOS
Andrew Collier Jr, MD, FAAOS
Geoffrey Collins MD, FAAOS
Rolando Colon-Nebot MD
Anne Cotton MD, FAAOS
Robert Comerford MD, FAAOS
Catherine Compto MD, FAAOS
Edward Connolly MD, FAAOS
Stephen Conti MD, FAAOS
Megan Conti Mica MD, FAAOS
Michael Conti Mica MD
C Cooke III, MD, FAAOS
David Coons DO, FAAOS

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Frank Cordasco MD, FAAOS	Eugene DellaMaggiore MD, FAAOS	Scott Ekroth MD, FAAOS	Douglas Foulk MD, FAAOS	Steven Goebel MD, FAAOS
Brig Gen (Ret)	Steven Dellose MD, FAAOS	Douglas Elenz MD, FAAOS	Mitchell Fourman MD	Steven Goldberg MD, FAAOS
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Salvatore Corso MD, FAAOS	Bryan Den Hartog MD, FAAOS	Michael Ellman MD, FAAOS	Michael Fraipon MD, FAAOS	Rachel Goldstein MD, MPH, FAAOS
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Christopher Cox MD, FAAOS	Mark Diehl MD, FAAOS	Fred Essis	Carol Frey MD, FAAOS	Robert Gorman MD, FAAOS
Deitrick Cox MD	Glenn Diekmann MD, FAAOS	Bruce Evans MD, FAAOS	Steven Frick MD,FAAOS	Charles Gottlob MD, FAAOS
James Cox DO, FAAOS	Adam Dietz MD, FAAOS	John Evans MD, FAAOS	Jeffrey Fried MD, FAAOS	Joseph Gower MD, FAAOS
Wesley Cox MD, FAAOS	James Dietz MD, FAAOS	Von Evans Jr, MD, FAAOS	Steven Friedel MD,FAAOS	Gregory Grabowski MD,FAAOS
Ryan Coyle MD	Nick DiGiovine MD, FAAOS	Brian Evanson MD, FAAOS	Gary Friedlaender MD,FAAOS	John Gracy MD, FAAOS
Timothy Craft MD, FAAOS	Thomas Diliberti MD, FAAOS	Emily Exten MD, FAAOS	Jeffrey Friedman MD, FAAOS	Michael Grant MD, FAAOS
Lucius Craig III, MD,FAAOS	John Dimar II, MD, FAAOS	Jorge Fabregas MD, FAAOS	Thomas Frierhood MD, FAAOS	Gregory Grau MD, FAAOS
William Craig MD, FAAOS	Joshua Dines MD, FAAOS	William Facibene MD, FAAOS	Nicholas Frisch MD, MBA	Jason Gray MD
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Kevin Crawford MD, FAAOS	Ronald DiSimone MD, FAAOS	Frederick Fakharzadeh MD, FAAOS	Stuart Fromm MD,FAAOS	John Greco MD, FAAOS
Brett D Crist MD, FAAOS	Anthony DiStasio II, MD, FAAOS	Anton Fakhouri MD, FAAOS	Nathan Frost MD, FAAOS	Gregory Green MD, FAAOS
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Colin Crosby MD, FAAOS	Pat Do MD, FAAOS	Amanda Fantry MD	Jeryl Fullen MD,FAAOS	Neil Green MD, FAAOS
Michael Cross MD, FAAOS	Joseph Dobner MD, FAAOS	Kevin Farmer MD, FAAOS	Michael Fuller DO	Stuart Green MD,FAAOS
William Cross III, MD, FAAOS	Paul Docktor MD, FAAOS	Jack Farr II, MD, FAAOS	Christopher Furey MD, FAAOS	Robert Greenberg MD, FAAOS
Bradley Crow MD, FAAOS	Jeffrey Dodd MD, FAAOS	Morteza Farr DO, FAAOS	Eric Furie MD,FAAOS	Craig Greene MD, FAAOS
Robert Crowell MD, FAAOS	Christopher Donaldson MD, FAAOS	Nathan Faulkner MD, FAAOS	Evan Gaines MD, FAAOS	Nathan Greene MD, FAAOS
Aristides Cruz Jr, MD,FAAOS	Aram Donigian MD, FAAOS	Bruce Faure MD, FAAOS	Humberto Galleno MD, FAAOS	Gerald Greenfield Jr, MD, FAAOS
Kenneth Cubelli MD, FAAOS	John Dorris MD, FAAOS	John Featheringill MD, FAAOS	James Gallentine MD, FAAOS	Jonathan Greenleaf MD, FAAOS
Randall Culp MD, FAAOS	Daniel Doty MD, FAAOS	John Feder MD, FAAOS	Robert Gallo MD,FAAOS	Paul Gregory Jr, MD, FAAOS
Jeffrey Cummings MD, FAAOS	Jesse Doty MD, FAAOS	Keith Feder Sr, MD, FAAOS	Ivan Garcia MD, FAAOS	Thomas Greider MD, FAAOS
Rick Cunningham MD, FAAOS	James Dowd MD, FAAOS	John Feighan MD, FAAOS	David Garelick MD, FAAOS	Eric Grenier MD, FAAOS
Patrick Curlee MD	James Dowd MD, FAAOS	David Feingold MD, FAAOS	Richard Garner MD, FAAOS	Bikramjit Grewal MD, FAAOS
Benjamin Curtis MD, FAAOS	Daniel Downey MD, FAAOS	Brent Felix MD, FAAOS	Robert Garroway MD,FAAOS	Babette Grey
John Curtis MD, FAAOS	Raymond Draggan DO, FAAOS	Glen Feltham MD, FAAOS	Donald Garver Jr, MD,FAAOS	Kathleen Grier MD, FAAOS
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William Dahl MD, FAAOS	Michael Drewek MD	Patrick Fernicola MD, FAAOS	Douglas Geiger MD, FAAOS	David Grimm MD, FAAOS
Diane Dahm MD, FAAOS	Richard Driessnack MD,FAAOS	Jeffrey Fernyhough MD, FAAOS	Jonathon Geisinger MD	Thomas Grogan MD,FAAOS
Steven Daines MD, FAAOS	Christopher Drinkwater MD	Justin Ferrara MD, FAAOS	Daniel Gelb MD, FAAOS	Robert Grondet MD,FAAOS
Snehal Dalal MD, FAAOS	Ben DuBois MD, FAAOS	Gregg Ferrero MD, FAAOS	Howard Gelb MD,FAAOS	Alan Gross MD, FAAOS
Jason Dalling MD, FAAOS	Clark Duchene MD, FAAOS	James Ferrier MD, FAAOS	Richard Geline MD,FAAOS	Eric Grossman MD, FAAOS
Daniel Daluga MD,FAAOS	Holly Duck MD, FAAOS	Logan Fields MD, FAAOS	Jeffrey Geller MD, FAAOS	Mark Grossman MD, FAAOS
Christopher Damsgaard MD	Mark Duffield DO	Blair Filler MD, FAAOS	Harris Gellman MD,FAAOS	Mark Grossnickle MD, FAAOS
Chris Dangles MD, FAAOS	David Duffner MD, FAAOS	Noah Finkel MD, FAAOS, FACS	Richard Gellman MD, FAAOS	Nicholas Grosso MD,FAAOS
Jonathan Danoff MD	Thomas Dugdale MD, FAAOS	Joseph Finstein MD, FAAOS	Andrew Gelman DO, FAAOS	Michael Gruber MD, FAAOS
Ayman Daouk MD, FAAOS	John Duggan Jr, MD, FAAOS	Anthony Finuoli DO, FAAOS	Terry Gemas MD,FAAOS	Guy Guilfof MD, FAAOS
Bradley Dart MD, FAAOS	Danielle Duncan MD, FAAOS	Steven Fischer MD, FAAOS	David Gendelberg MD	Kenneth Gundle MD, FAAOS
Robert DaSilva MD, FAAOS	Stephen Duncan MD, FAAOS	David Fisher MD,FAAOS	Christopher Gentchos MD, FAAOS	Stephen Gunther MD,FAAOS
Michael Daubs MD	Jerome Dunkin MD, FAAOS	Robert Fisher MD, FAAOS	Joseph Gentle MD,FAAOS	Ranjan Gupta MD, FAAOS
William Davies MD	Bradley Dunlap MD, FAAOS	Brian Fissel MD, FAAOS	Theodore Georgis Jr, MD, FAAOS	Kenneth Gustke MD,FAAOS
Alan Davis MD	Albert Dunn DO, FAAOS	James FitzGibbons MD, FAAOS	Andrew Gerken MD, FAAOS	Todd Guthrie MD, FAAOS
Alexander Davis MD, FAAOS	Roger Dunteman MD, FAAOS	Brody Flanagan MD, FAAOS	Michael Gerling MD, FAAOS	Andrew Gutow MD, FAAOS
Clinton Davis MD, FAAOS	Neil Duplantier MD, FAAOS	David Flanigan MD, FAAOS	Frank Gerratana MD, FAAOS	Aaron Guyer MD, FAAOS
Jason Davis MD, FAAOS	Chesley Durgin MD	Adolph Flemister Jr, MD, FAAOS	Timothy Ghattas MD, FAAOS	James Guyton MD, FAAOS
Jeffrey Davis MD, FAAOS	Alfred Durham MD, FAAOS	John Flint MD, FAAOS	Mark Ghilarducci MD, FAAOS	Robert Haar MD, FAAOS
Paul Davis MD	John Durkan MD, FAAOS	Russell Flint MD, FAAOS	Jonathan Ghormley MD, FAAOS	Kevin Haddix MD
Stephen Davis MD, FAAOS	Bradley Dyrstad MD, FAAOS	Thomas Florack MD, FAAOS	Mark Gibbs MD, FAAOS	Daniel Haffner MD, FAAOS
William Davis, MD, FAAOS	Kenneth Easterling MD, FAAOS	Mason Florence MD, FAAOS	Ramesh Gidumal MD, FAAOS	Geoffrey Haft MD, FAAOS
Jeremiah Dawson MD, FAAOS	Patrick Ebeling MD,FAAOS	Donald Floyd MD, FAAOS	David Gilbert MD, FAAOS	Steven Hagan MD, FAAOS
Juliet De Campos MD,FAAOS	Andrew Ebert MD, FAAOS	Jacqueline Fogarty MD	Paramjeet Gill MD, FAAOS	Mariam Hakim-Zargar MD,FAAOS
Jameson Dear MD, FAAOS	Tally Eddings III, MD, FAAOS	Andre Fontana MD, FAAOS	Michael Gilmore MD,FAAOS	James Hale MD, FAAOS
Ryan DeCoons MD, FAAOS	S Edelstein MD, FAAOS	A Fontanetta MD, FAAOS	John Ginnetti MD,FAAOS	Christian Hall MD, FAAOS
Jason Defee MD, FAAOS	Brian Edkin MD, FAAOS	Jared Foran MD, FAAOS	Steven Giuseffi MD, FAAOS	Joshua Hamann MD, FAAOS
Lisa DeGnore MD, FAAOS	Bryan Edwards MD, FAAOS	Jonathan Foret MD, FAAOS	Peter Gleiberman MD, FAAOS	Masoud Hamidian MD, FAAOS

Christopher Hamilton MD, FAAOS	Rudolf Hoellric MD, FAAOS	Eric Johnson MD, FAAOS	Paul Kenyon MD, FAAOS	Joshua Landau MD, FAAOS
William Hamilton MD, FAAOS	Steven Hoer MD	James Johnson MD, FAAOS	James Kerbs MD, FAAOS	Joseph Lane MD, FAAOS
Eric Hamnerberg MD, FAAOS	Eric Hoffman MD, FAAOS	Jeffrey Johnson MD, FAAOS	Brian Keyes DO, FAAOS	Jeffrey Lange MD
Jonathan Hancock DO	Douglas Holford MD, FAAOS	Joseph Johnson MD, FAAOS	Mauricio Kfuri MD, PhD	Scott Langford MD, FAAOS
Matthew Handling MD, FAAOS	Mark Hollmann MD, FAAOS	Michael Johnson MD, FAAOS	W Kibler MD, FAAOS	Robert LaPrade MD, PhD, FAAOS
Patrick Hanley MD, FAAOS	G Holloway MD, FAAOS	Miers Johnson III, MD, FAAOS	Nathan Kiewiet MD, FAAOS	Sandro LaRocca MD, FAAOS
Craig Hansen MD, FAAOS	Timothy Holt MD, FAAOS	Stephen Johnson DO, FAAOS	John Killian MD, FAAOS	Michael Lastithenos MD, FAAOS
Uel Hansen MD, FAAOS	Jeffrey Holtgrewe MD, FAAOS	Todd Johnson MD, FAAOS	David Kim MD, FAAOS	Christopher Lau MD
Chad Hanson MD, FAAOS	Scott Holthusen MD, FAAOS	Casey Johnston MD, FAAOS	Kenneth Kim MD, FAAOS	Matthew Laughlin DO
Eric Hanson MD, FAAOS	Edward Homan Jr, MD, FAAOS	Richard Johnston III, MD, FAAOS	Todd Kim MD, FAAOS	Richard Laughlin MD, FAAOS
Patrick Hanson MD	David B Honari MD, FAAOS	Jay Jolley II, MD, FAAOS	Jeremy Kinder MD, FAAOS	David LaVelle MD, FAAOS
Peter Hanson MD, FAAOS	C Hopkins MD, FAAOS	J Joly MD, FAAOS	Kirk Kindsfater MD, FAAOS	Stephane Lavoie MD, FAAOS
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Ryan Harris DO, FAAOS	John Houghtaling MD, FAAOS	Pamela Jones MD, FAAOS	D Kirkpatrick MD, FAAOS	Julia Lee MD
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James Hazel MD, FAAOS	Richard Howell MD, FAAOS	Susan Jordan MD, FAAOS	Jeffrey Klein MD, FAAOS	Alexander LeGrand MD, FAAOS
Robert Hazel MD, FAAOS	Michael Hresko MD, FAAOS	George Joseph MD, FAAOS	Michael Klein Jr, MD, FAAOS	Ronald Lehman Jr, MD, FAAOS
William Healy MD, FAAOS	John Hruska MD, FAAOS	John Joseph MD, FAAOS	Stefan Klein MD, FAAOS	Timothy Lehman MD, FAAOS
Christopher Heck MD, FAAOS	Russel Huang MD, FAAOS	Donald Joyce MD, FAAOS	James Knavel MD, FAAOS	William Lehman Jr, MD, FAAOS
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Steven Heil MD, FAAOS	Douglas Huene MD, FAAOS	Sara Jurek MD, FAAOS	John Koerner MD, FAAOS	William Leone MD, FAAOS
Farshid Hekmat MD, FAAOS	Wallace Huff Jr, MD, FAAOS	Christina Kabbash MD, FAAOS	Michael Kogan MD, FAAOS	L Lesiak MD, FAAOS
Melvin Helgeson MD, FAAOS	Casey Humbyrd MD, FAAOS	Michael Kain MD, FAAOS	Moosa Kohanim MD, FAAOS	Bruce Leslie MD, FAAOS
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Walter Hembree MD, FAAOS	Philip Hurley MD, FAAOS	Patricia Kallemeier MD, FAAOS	Jon Koman MD, FAAOS	Adam Levin MD, FAAOS
Christopher Henderson MD, FAAOS	Stephen Hurst MD, FAAOS	Victor Kalman DO	Dimitriy Kondrashov MD, FAAOS	David Lewis MD, FAAOS
Robin Hendricks MD, FAAOS	Asghar Husain MD, FAAOS	Jeffery Kalo DO	John Konkel MD, FAAOS	Donald Lewis MD, FAAOS
M Bradford Henley MD, FAAOS	Mark Huss MD, FAAOS	Benjamin Kam Jr, MD, FAAOS	Leslie Konkin MD, FAAOS	Susan Lewis MD, FAAOS
Robert Hensinger MD, FAAOS	Hank Hutchinson MD, FAAOS	Sunderraj Kamaleson MD, FAAOS	Ryan Koonce MD, FAAOS	Gregory Lewish MD, FAAOS
John Henzes III, MD, FAAOS	Kirk Hutton MD, FAAOS	Atul Kamath MD, FAAOS	Jeffrey Korchek MD, FAAOS	Gabriel Lewullis MD, FAAOS
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Julio Hernandez MD, FAAOS Todd	Todd Irvin MD, FAAOS	Lana Kang MD, FAAOS	Damian Kosempa MD, FAAOS	Joseph Lifrak MD, FAAOS
Herrenbruck MD, FAAOS Philip	Andre Ishak MD, FAAOS	Parminder Kang MD, FAAOS	David Kovacevic MD, FAAOS	Robert Lijeborg Jr, MD, FAAOS
Hershberger MD, FAAOS Allen	Kenneth Ishize MD, FAAOS	Steve Kang MD, FAAOS	Mark Kowalski MD, FAAOS	Philip Lim MD, BS
Hershey MD, FAAOS Andrea	Henry Iwinski Jr, MD, FAAOS	F Kaplan MD, FAAOS	Barry Kraushaar MD, FAAOS	Homer Linard DO, FAAOS
Herzka MD, FAAOS Alfred Hess	Byron Izuka MD, FAAOS	Nathan Kaplan MD	Walter Krengel III, MD, FAAOS	Christopher Linberg MD, FAAOS
MD, FAAOS	James Jackson MD, FAAOS	Howard Kapp MD, FAAOS	Ronald Kristensen MD, FAAOS	David Lindgren MD, FAAOS
Ryan Hess MD, FAAOS	Jeffrey Jackson MD, FAAOS	Vasili Karas MD	Madeline Kroll	Matthew Link MD, FAAOS
W Hess MD, FAAOS	John Jackson DO, FAAOS	Tarik Kardestuncer MD, FAAOS	John Kroner MD, FAAOS	John L'Insalata MD, FAAOS
Carolyn Hettrich MD, MPH, FAAOS	Randy Jaeger MD, FAAOS	Ryan Karlstad MD, FAAOS	Michael Kropf MD, FAAOS	Paul Lipscomb Jr, MD, FAAOS
John Hewitt MD, FAAOS	Kourosh Jafarnia MD, FAAOS	Richard Karr MD, FAAOS	Barry Krosser MD, FAAOS	Jordan Lisella MD, FAAOS
Jacob Heydemann MD, FAAOS	Matthew Jaffe MD, FAAOS	Scott Karr MD, FAAOS	David Kruger MD, FAAOS	Raymond Liu MD, FAAOS
William Heyerman MD, FAAOS	Floyd Jaggears MD, FAAOS	Stepan Kasiman MD, FAAOS	Ryan Krupp MD, FAAOS	Isaac Livshetz MD
Philip Heyman MD, FAAOS	Jeremy James MD, FAAOS	Douglas Kasow DO, FAAOS	Jeffrey Krusniak DO, FAAOS	Sameer Lodha MD, FAAOS
Thomas Hickernell MD	Ajoy Jana MD, FAAOS	David Katz MD, FAAOS	Nicholas Kubik MD, FAAOS	Bryan Loeffler MD, FAAOS
Guy Hickman MD, FAAOS	Glenn Jarrett MD, FAAOS	Neil Katz MD, FAAOS	Jeffrey Kuhlman MD, FAAOS	Frederick Lohr MD, FAAOS
Jason Higgins MD, FAAOS	Joe Jarrett Jr, MD, FAAOS	Ralph Katz MD, FAAOS	Kevin Kulwicki MD, FAAOS	Joseph Lombardi MD
Carlos Higuera Rueda MD, FAAOS	John Jasko MD, FAAOS	Steven Kautz MD, FAAOS	Sanjay Kumar MD, FAAOS	Stephen Lombardo MD, FAAOS
Clint Hill MD, FAAOS	Sanjay Jatana MD, FAAOS	Haik Kavookjian MD, FAAOS	Herbert Kunkle MD, FAAOS	Joy Long MD, FAAOS
Jactyn Hill MD, FAAOS	Mahmood Jazayeri MD, FAAOS	Thomas Kay MD, FAAOS	Paul Kupcha MD, FAAOS	Kevin Louie MD, FAAOS
Keith Hill MD, FAAOS	Edward Jeffries MD	Robert Kayal MD, FAAOS	Jason Kurian MD, FAAOS	Steven Louis MD, FAAOS
Ronald Hillock MD, FAAOS	Jonathan Jennings MD, FAAOS	Timothy Keenen MD, FAAOS	John Kurylo MD, FAAOS	Lonnie Loutzenhiser MD, FAAOS
Elliott Hinkes MD, FAAOS	Martin Jenter DO, FAAOS	Jonathan Keeve MD, FAAOS	Ronald Kvitne MD, FAAOS	Brandon Low MD, FAAOS
Justin Hire MD, FAAOS	Kyle Jeray MD, FAAOS	Inez Kelleher MD, FAAOS	James Lafleur MD, FAAOS	Kent Lowry MD, FAAOS
Eric Hirsch MD, FAAOS	Sean Jereb MD, FAAOS	Paul Ketter MD, FAAOS	Casey Lagan MD, FAAOS	John Lubicky MD, FAAOS
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Richard Wupperman MD, FAAOS
Douglas Wyland MD, FAAOS
Raj Yalamanchili MD, FAAOS
Scott Yang MD, FAAOS
Aris Yannopoulos MD, FAAOS
Edward Yergler MD, FAAOS
Henaku Yirenkyyi MD
Patrick Yoon MD, FAAOS
S Yoon MD, PhD, FAAOS
James York MD, FAAOS
Serena Young-Nguyen MD, FAAOS
Mohammad Zamani MD, FAAOS
John Zavala MD, FAAOS
Mark Zawadsky MD, FAAOS
David Zelouf MD, FAAOS
Craig Zeman MD, FAAOS
Dean Ziegler MD, FAAOS
Ryan Zimmerman MD, FAAOS
Gordon Zimmermann MD, FAAOS
Brian Zirgibel MD, FAAOS
Donald Zoltan MD, FAAOS
Bojan Zoric MD, FAAOS
Ioannis Zouzias MD, FAAOS



Residents in Action

2019 RESIDENCY PROGRAM CHALLENGE

GET YOUR PROGRAM TO 100% PAC PARTICIPATION!

Resident involvement is crucial in strengthening the stature and influence of the AAOS and the Orthopaedic PAC in our nation's capital.

Resident participation in the Orthopaedic was the best in our history in 2019.

Over 400 residents, across **74 residency programs** supported our PAC and a record-breaking **10 residency programs** reached 100% PAC participation in 2019!

CONGRATS TO THE FOLLOWING TO RESIDENCY PROGRAMS THAT HAD 100% PARTICIPATION IN THE ORTHOPAEDIC PAC IN 2019:

- Columbia University
- Maimonides Medical Center
- New York University
- University of Connecticut
- University of Hawaii
- University of Iowa
- University of Kentucky
- University of Maryland
- University of South Florida
- Universidad de Puerto Rico

THANK YOU TO ALL 2019 RESIDENT SUPPORTERS!



“As residents, we have our whole careers ahead of us. Because of this, we have the most to lose by being spectators on the sidelines of advocacy. To properly secure the future of our profession, be leaders in musculoskeletal care, and appropriately care for our patients we must be active participants in the advocacy process. The Orthopaedic PAC understands the value of our resident members and our residents responded in 2019 by recording our most active year yet. Being a lifelong advocate for our patients starts with the Orthopaedic PAC and it starts during residency.”

Kevin Cronin, MD
PAC Resident Fellow

THE FUTURES CAPITOL CLUB FOR RESIDENTS

The Orthopaedic PAC Capitol Club was established as a way for the AAOS PAC to recognize those individuals who have shown a strong commitment to advocacy. The Capitol Club has grown yearly since its inception, but it has largely been unattainable for residents because of financial constraints.

In an effort to help recognize those residents who have also shown a strong commitment to the PAC, the AAOS PAC Executive Committee recently approved the Futures Capitol Club. This club is exclusively for residents and will provide them with the same benefits bestowed upon members of the Capitol Club. Some of these benefits include:

- Complimentary entry and drink tickets to the resident reception that will be held at the annual meeting
- A ribbon signifying Futures Capitol Club participation at the Annual Meeting (and NOLC) in 2019;
- Invitation to Capitol Club events such as the reception at NOLC and similar events throughout the year;
- Each individual's name will be listed in the PAC Annual Report, on the PAC website and at the PAC booth at the Annual Meeting.

Residents are eligible for inclusion into the Futures Capitol Club by meeting any of the following criteria:

- \$100 donation in one calendar year
- \$250 in total contributions during residency
- Donation of any amount to the PAC for four years in a row during residency
- A donation of \$25 and a 'grand rounds' talk to your residency about advocacy
- Coordinating the donations of at least 10 other residents from your program to the PAC (please contact us to set this up using our program-specific mobile donation platform)

For more information on resident PAC involvement and tools you can use to increase education efforts, please visit the Orthopaedic PAC Resident Toolkit at www.aaos.org/pac.

FUTURES CAPITOL CLUB

Nicholas Bonazza MD, MHA	Ayoosh Pareek MD
Anthony Boniello MD	Stephanie Pearce MD
Benjamin Braun MD	Joel Peterson MD
Justin Bric MD	Ali Qadeer MD
Robert Brochin MD	Joe Rosenbaum MD
Jacob Calcei MD	Jake Schroeder MD
David Casper MD	Elizabeth Scott MD
Zaira Chaudhry MD, MPH	Cory Smith MD
Matthew Conti MD	Justin Smith MD
Kevin Cronin MD	Julian Sonnenfeld MD
Maxim Danilevich MD	Sean Spence MD
James Davies MD	Liana Tedesco MD
Molly Day MD, ATC	Alicia Unangst DO
Christine Dipompeo MD	Robert Wessel III, MD
Ryan Eggers MD, MA	Brandon Wilkinson MD
Mouhanad EL-Othmani MD	Megan Wolf MD
Marcus Ford MD	Steven Yang MD
Tyler Freeman MD	
Isaac Gammal MD	
Peter Gold MD	
Robert Graham MD	
Matthew Grosso MD	
Jordan Handcox MD	
John Heffernan MD	
Christen Hoedt MD	
Dylan Homen MD	
Andrew Jensen MD	
Connor King MD	
Ariana Lott MD	
Philip Louie MD	
Stephen Luczak MD	
Tyler McDonald MD	
Catherine Olinger MD	
Adam Olsen MD	
Jessell Owens MD	

RESIDENT SUPPORTERS

Matthew Abola MD	Justin Chang MD	Lynn Ann Forrester MD
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Kyle Achors MD	Jeffrey Chen MD	Salvador Forte DO
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Curtis Adams MD	Wayne Cohen-Levy MD, MS	Elizabeth Friedmann MD
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Rami Alrabaa MD	John Connors MD	Christopher Gibbs MD
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Justin Anderson MD	Josephine Coury MD	Gregory Gilson DO
Matthew Anderson	Jared Crasto MD	Daniel Goldberg MD
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Vivek Chadayammuri MD	Philip Fontenot MD	Izuchukwu Ibe MD

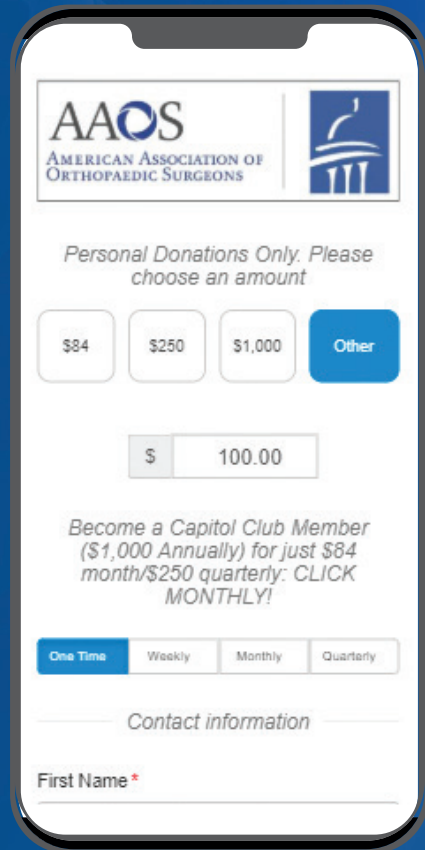
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Help us reach our 2020 Goal of \$2M

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